## KOREAN WAR

In 1950 Peng backed Mao's decision to invade Korea, while other military leaders urged the conquest of Taiwan. Consequently, in September 1950 Peng arrived in Shenyang, tasked with the enormous problem of assembling an army of a quarter of a million with field officers who had no experience fighting a conventional war. By mid-October, the first troops crossed the Yalu River, and soon Peng was commanding 380,000 troops. His forces eventually suffered a million casualties in a three-year war, which ended in stalemate and an armistice. Peng had difficulties dealing not only with Mao but also with Joseph Stalin (1879– 1953) and Kim II Sung (1912–1994), and on several occasions Peng offered to resign.

In 1954, in recognition of his success in fighting the United Nations forces to a standstill in Korea, Peng was made minister of defense, a largely honorary position. The following year, he was declared a field marshal and joined the Politburo. The outspoken soldier continued to complain about Mao's personality cult and raised objections to his policies, especially after Nikita Khrushchev's (1894-1971) denunciations of Stalin. Matters came to a head after the launch of the Great Leap Forward. In 1958 Peng toured parts of the country and discovered things were far different from what was being reported. In Gansu, he found orchards cut down to fuel furnaces, while harvests were left to rot in fields. After visiting Jiangxi and Anhui and his home village in Hunan, Peng sent telegrams to Beijing warning that the "masses are in danger of starving." In early 1959 he visited Mao's home village and found untilled fields, falsified production figures, and peasants dying of starvation.

## LUSHAN PLENUM

At the Lushan Plenum, which Mao called in 1959 and which lasted six weeks, Peng was encouraged by more sophisticated leaders such as Zhang Wentian (1900-1976) to write Mao a petition, a handwritten letter that ran to ten thousand characters. The mildly worded petition did not even refer to a famine and instead praised the accomplishments of the Great Leap Forward, observing there were more gains than losses. In a meeting with Mao at the plenum, however, Peng's temper exploded, and he accused Mao of acting despotically, like Stalin in his later years, and of sacrificing human beings on the altar of unreachable production targets. Peng warned of a rebellion and said the Soviet army might be called in to restore order. Mao interpreted this as a plot to overthrow him and believed that Peng, during his recent trip to Eastern Europe, had sought Soviet backing for a coup. At a showdown in Lushan, Mao summoned his military leaders to ask if they backed him or Peng. Afterward, Peng was dismissed as a rightist and put under house arrest in Sichuan. In the ensuing purge of the "rightist opportunists," large numbers of Peng's real or suspected followers and sympathizers were arrested and sent to labor camps. Many of them died of starvation.

#### People's Liberation Army: Overview

When the Cultural Revolution started in 1966, Peng was arrested and taken to Beijing. In one of numerous struggle sessions, he was forced to kneel before forty thousand people and was savagely kicked and beaten. Peng was kept in a prison cell, where he was not permitted to sit or use the toilet. He was interrogated more than two hundred times, and finally died in prison in 1974 after an eight-year ordeal. He was cremated in secrecy. Peng was rehabilitated in 1979, three years after Mao's death.

SEE ALSO Communist Party; Cultural Revolution, 1966– 1969; Korean War, 1950–1953; Mao Zedong; People's Liberation Army; Rural Development, 1949–1978: Great Leap Forward.

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Jasper Becker

# PEOPLE'S LIBERATION ARMY

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COMMAND STRUCTURE OF THE ARMED SERVICES

Andrew S. Erickson MILITARY DOCTRINE

David Bachman

MILITARY ENTERPRISES AND INDUSTRY SINCE 1949 Andrew S. Erickson

## **OVERVIEW**

The People's Liberation Army (PLA) is one element of the Chinese armed forces. The Chinese armed forces are composed of the active and reserve units of the PLA, the People's Armed Police (PAP), and the People's Militia. The Central Military Commission is the highest command and policy-making authority for the Chinese armed forces (sharing command of the PAP with the State Council through the Ministry of Public Security). In 2008, the PLA had about 2.3 million active-duty troops and an estimated 800,000 personnel in

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#### People's Liberation Army: Overview



Joint Chinese and Russian military exercises, Shandong Peninsula, August 24, 2005. The People's Liberation Army (PLA), together with the people's militia and the People's Armed Police, form the basis of the armed forces in China. At the turn of the twenty-first century, the PLA has embarked on an aggressive modernization campaign, investing in new weapons systems and conducting military training exercises with neighboring countries. AFP/GETTY IMAGES

reserve units. The 1997 National Defense Law states that the PLA has a "defensive fighting mission, [but] when necessary, may assist in maintaining public order in accordance with the law." The PAP, which is primarily responsible for domestic security, officially numbers about 660,000 personnel, though another 230,000 PAP personnel may be under the daily command of the Ministry of Public Security. The primary militia consists of about 10 million personnel and is tasked to provide support to both the PLA and PAP. The PLA is divided into the ground forces, the People's Liberation Army Navy (PLAN), the People's Liberation Army Air Force (PLAAF), and the strategic-missile forces (Second Artillery). At least 200,000 PLA coastal and border-defense units and roughly 100,000 PAP troops are responsible for border defense. All elements of the Chinese armed forces engage in societal activities (e.g., disaster relief and some infrastructure development). An unknown number of civilians (technical specialists, administrative and custodial staff, administrative contractors, and local government-paid staff) also support PLA operations.

Following the decade of the Cultural Revolution (1966– 1976), the PLA has become increasingly professional. Training has become increasingly sophisticated and realistic since the 1980s. Officers are being educated at a smaller number of more-advanced institutions, including civilian universities. Measures such as a National Defense Scholarship Program, initiated in 2000, have attempted to attract high school graduates to study in civilian institutions with the obligation to serve in the PLA upon graduation. This program, also known as the National Defense Student program, seeks to produce junior officers with the technical qualifications necessary for PLA modernization. Some military academies have been converted to training bases for the technical training of officers, noncommissioned officers, conscripts, and civilian college graduates, as well as small units.

The 1999 Service Law reduced the conscript service

period to two years for all conscripts, but the overall quality of recruits remains low and the system is subject to corruption. The PLA has gradually increased its military exchanges,

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attaché offices abroad (though few have PLAAF and PLAN attachés), and educational exchanges, and has conducted a variety of joint exercises with Russia and Western nations. A limited number of port calls and the PLAN's first global circumnavigation in 2002 by the destroyer Qingdao and the support ship Taicang have furthered diplomacy. Since 1990, when it first deployed military observers, the PLA has greatly increased its role in United Nations peacekeeping. China has contributed roughly 6,800 personnel to twenty-one United Nations peacekeeping missions since first sending military observers in 1990. In February 2008, 1,962 Chinese personnel were deployed on peacekeeping missions. These activities are supported by training facilities at the PLA International Relations Academy in Nanjing and the China Peacekeeping Police Training Center in Langfang, Hebei Province.

## PLA GROUND FORCE

The approximately 1.6-million-person (and gradually decreasing) ground force has historically dominated the PLA, both numerically and politically. Long equipped with obsolete Soviet equipment, since the 1980s it has been periodically downsized and restructured, and its equipment modernized. Its eighteen Group Armies, divided among seven military regions, each now generally have two or three infantry divisions or brigades and one armored division or brigade, plus other units.

A variety of paramilitary forces support the PLA. In the mid-1980s, as part of a major restructuring and personnel reduction, several organizations with largely nonmilitary functions were at least partially removed from PLA ground-force command. The PAP was formed in April 1983 from PLA units tasked with internal security missions and from the Ministry of Public Security's armed police, border-defense police, and firefighting police units. In wartime, the PAP will assist the PLA ground forces in defensive operations; in peacetime, the PAP performs such missions as internal security (in support of the Ministry of Public Security) and protection of China's forests, gold mines, and hydroelectric facilities, as well as firefighting, personal security, and border-defense tasks.

The People's Militia, which supports security operations during war or national emergency, has been augmented by the PLA reserve force (established in 1984). PLA reserve units are commanded by PLA provincial military district headquarters. The Xinjiang Production Construction Corps (XPCC), which operates state farms structured along military lines in remote regions, was formed in October 1954. While the XPCC (like the Railway Corps and the Capital Construction Corps) was removed from PLA control in the early 1980s, it still performs People's Liberation Army: Overview

## PLA NAVY (PLAN)

In 1949 Mao Zedong declared, "to oppose imperialist aggression, we must build a powerful navy." Founded on April 23, 1949, the PLAN established its headquarters in Beijing in April 1950 and its first base in Qingdao in September 1950. Assisted by 2,500 Soviet advisers, the PLAN was initially led by PLA ground-force commanders, whose forces were primarily former Nationalist sailors, many of whom had defected voluntarily, and their vessels. During the Cold War, the PLAN was repeatedly reorganized, largely in attempt to improve equipment and maintenance. Until 1985, the PLAN was charged with coastal defense. As a subordinate organization, the PLAN would support the PLA in what Mao envisioned to be a major ground war against the superpowers. Following rapprochement with the United States in 1972, this concern was directed solely at the Soviet Union.

During the late 1970s, however, evidence emerged that China might be moving beyond a policy of coastal defense. The PLAN sent submarines into the South China Sea and beyond the first island chain into the Pacific Ocean for the first time. An "offshore defense strategy" was officially approved by the Central Military Commission in 1985 (Chiang Shangchou 1998). This major paradigm shift was driven by Deng Xiaoping's assessment that a great-power war would not occur for some time and that coastal economic development should take precedence, and it was accelerated by increasing People's Republic of China (PRC) concerns with maritime resources and sovereignty (particularly over Taiwan as it began to democratize in the late 1980s, a process that would raise popular questions about its status vis-à-vis the mainland). This shift was further articulated and implemented by PLAN commander Admiral Liu Huaqing, who served as deputy director of the Defense Science and Technology Commission in the 1960s, chief of the PLAN (1982-1988), and vice chairman of the Central Military Commission (1989–1997), and who helped transform the PLAN into a more modern and professional force.

China's evolving platforms and weaponry suggest an "access denial" strategy consistent with Beijing's focus on Taiwan. Apparent inability to challenge U.S. Navy intervention in the 1995–1996 Taiwan Strait crisis may have motivated Beijing to accelerate PLAN development, with submarines as a major focus. China is simultaneously constructing two classes of indigenously designed diesel vessels (Song/Type 039 and Yuan/Type 041) and two classes of nuclear vessels (Shang-class/Type 093 submarines and Jin-class/Type 094 ballistic missile submarines), while importing Kilo-class diesel submarines from Russia. Rapidly upgrading its previously backward destroyer fleet, China has built five new classes of destroyers since the early 1990s. China's inventory of frigates has likewise substantially improved since the early 1990s, with major

economic and social functions. Several militia units have been formed from personnel assigned to its work units. The XPCC also cooperates closely with PAP forces in the area.

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upgrades taking place both within and between four successive indigenously built classes—some of which have entered series production.

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In 2008 the PLAN commander, Admiral Wu Shengli, together with coequal political commissar, Admiral Hu Yanlin, led approximately 290,000 personnel in submarine, surface, naval aviation, coastal defense, and marine corps units, as well as ten institutions of professional military education. Personnel include 25,000 naval aviation personnel in seven divisions with twenty-seven regiments, 8,000 to 10,000 marines, and a coastal defense force of 28,000, reportedly including members of civilian militias. The PLAN has approximately 97,000 each of officers, noncommissioned officers, and conscripts, with the former being further divided into command, political, logistics, equipment, and technical career tracks.

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# MILITARY REGIONS

China's vast territory, diverse populations, and complex geography, with attendant transportation and logistics challenges, initially necessitated a regional approach to national defense, with centralized control imposed on decentralized operations. The area control of the People's Liberation Army was originally divided into six levels (see Table 1), though terms have varied over time, restructuring has occurred, and mission overlap persists.

Since February 1949 the People's Liberation Army has employed a geographically delineated system of military regions (*junqu*), which comprise military units permanently allocated to them. During wartime, a theater of war (*zhanqu*) encompasses both these geographically based units and any additional units deployed or otherwise operationally assigned there.

In the late 1940s Red Army forces were organized into five field armies (yezhan jun) (see Table 2). As part of a larger consolidation of forces at multiple levels, in 1948 the Central Military Commission combined the field armies into five military regions, and four military-region levels were established. The Central Plain (Zhongyuan) Military Region, later renamed the Central South (Zhongnan) Military Region, comprised Henan, Hubei, Hunan, Guangdong, and Guangxi; the East China (Huadong) Military Region comprised Shandong, Jiangxi, Jiangsu, Anhui, Zhejiang, and Fujian; the Northeast (Dongbei) Military Region comprised Heilongjiang, Jilin, and Liaoning; the North China (Huabei) Military Region comprised Shanxi and Hebei; and the Northwest (Xibei) Military Region comprised Xinjiang, Qinghai, Gansu, Ningxia, and Shaanxi. In February 1950 it established a sixth military region, the Southwest (Xinan) Military Region, comprising Sichuan, Yunnan, Guizhou, and Xizang.

In 1955, under Soviet influence, China's six military regions were reconfigured into twelve ground-operations military regions: Shenyang, Beijing, Jinan, Nanjing, Guangzhou, Wuhan, Chengdu, Kunming, Lanzhou, Xinjiang, Inner Mongolia, and Xizang. Each was under a single commander, with some of the thirty-five infantry corps of the People's Liberation Army directly subordinate. The People's Liberation Army Navy was divided into the current North, East, and South Sea Fleets. The operations into six air-defense regions. The following year, a thirteenth military region, Fuzhou, was added.

By 1969 the military regions of the People's Liberation Army were reduced to eleven: Shenyang, Beijing, Jinan, Nanjing, Guangzhou, Wuhan, Chengdu, Kunming, Lanzhou, Fuzhou, and Xinjiang (renamed Wulumuqi Military Region in May 1979). (In May 1967 the Inner Mongolia Military Region was reduced to a provincial military district (*sheng junqu*) subordinate to the Beijing Military Region, and in December 1969 the Xizang Military Region was reduced to a provincial military district subordinate to the Chengdu Military Region.)

In 1985 the eleven military regions were reduced to the current seven (with over twenty provincial military districts) as part of a major demobilization. The Shenyang Military Region contains Liaoning, Jilin, and Heilongjiang; the Beijing Military Region contains Hebei, Shanxi, and Inner Mongolia; the Lanzhou Military Region contains Gansu, Shaanxi, Xinjiang, Ningxia, and Qinghai; the Jinan Military Region contains Shandong and Henan; the Nanjing Military Region contains Jiangsu, Zhejiang, Anhui, Fujian, and Jiangxi; the Guangzhou Military Region contains Guangdong, Guangxi, Hunan, Hubei, and Hainan; and the Chengdu Military Region contains Yunnan, Xizang, Guizhou, and Sichuan—as well as the Hong Kong and Macau garrisons.

Below the military-region level, military units answer to the local government/party. The headquarters of provincial military districts command local border, coastal defense, and logistics units of the People's Liberation Army, for example.

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of the People's Liberation Army Air Force were divided

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Functional groups	Organizational entity	Missions
General departments	General departments (zongbu)	National military strategy (zhanlüe)
Theaters of war ( <i>zhanqu</i> )	Military regions (dajunqu)	Theater strategy
Front army ( <i>fangmian jun</i> ), Field army ( <i>yezhan jun</i> )	N/A	Eliminated in the 1950s
Army group ( <i>bingtuan</i> )	N/A	Eliminated in the 1950s
Units ( <i>budui</i> ) Elements ( <i>fendui</i> )	Corps ( <i>jun</i> ) / combined Arms group army ( <i>hecheng jituan jun</i> ) Division ( <i>shi</i> ) Brigade ( <i>lü</i> ) Regiment ( <i>tuan</i> ) Battalion ( <i>ying</i> ) Company ( <i>lian</i> ) Platoon ( <i>pai</i> ) Squad ( <i>ban</i> )	Operational and tactical ( <i>zhanyi zhanshu</i> Operational and tactical Operational and tactical Tactical ( <i>zhanshu</i> ) Tactical Tactical Tactical Tactical



Long March	Anti-Japanese War	Civil War
First Front Army	115th Division of the Eighth Route Army	Fourth Field Army, North China Field Army
Second Front Army	120th Division of the Eighth Route Army	First Field Army
Fourth Front Army	129th Division of the Eighth Route Army	Second Field Army
Red Army remnants in Southern China evacuating for the Long March	New Fourth Army	Third Field Army

Table 2

## NAVAL AVIATION FORCE

Under Soviet guidance, the PLA established a Naval Aviation Force in 1951. Initially subordinated to the PLAAF, it subsequently was divided into three fleet air divisions. In 1950 a naval air academy was established in Qingdao to provide fifteen months of primarily technical instruction. By January 1953, the PLA Naval Aviation Force had a fighter division and a light bomber division. By 1958, the force had grown to a shore-based force of 470 aircraft charged with coastal air defense. however, the PLA lacked air-cover capabilities and did not deploy such a force in a meaningful way. Since the 1990s, China has made significant progress concerning amphibious warfare, probably because of its perceived relevance to a Taiwan contingency. In 2008 the PLAN possessed at least fifty medium and heavy amphibious lift vessels.

## PLA AIR FORCE (PLAAF)

Founded on November 11, 1949, the PLAAF began operations with captured Nationalist and Japanese aircraft. Like the PLAN, its early leaders had only ground experience. The PLA Air Defense Force was merged into the PLAAF in 1957. Lin Biao's doctrine of imminent war during the Cultural Revolution was particularly damaging to the PLAAF, which suffered from a low level of training and high accident rates on aircraft that were poorly constructed and maintained.

Since 1949, the PLAAF has implemented six reductions in force (1960, 1970, 1975, 1985, 1992, 2003), all of which were part of larger PLA force-reduction programs designed to create a more capable, professional force. Early programs were aimed primarily at cutting the size of headquarters staffs from 15 to 20 percent. In December 1975, the PLAAF reduced its entire force by 100,000 people, and in August 1985, it further downsized 20 percent by eliminating some organizations, reforming the unit-organization structure, and eliminating old equipment. In October 1992, it carried out yet another 20 percent reduction. In September 2003, the PLA initiated its tenth downsizing since 1951 (Zhu Rongchang 1996, pp. 973, 977, 980, 982). The

## MARINE CORPS

Taiwan long expected that China would develop a marine corps to defend its offshore islands. Despite persistent rumors,

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2003–2004 downsizing included 200,000 troops, of which 170,000 (85%) were officers (*People's Daily* 2006).

The PLAAF also has a surface-to-air missile and antiaircraft artillery corps and three airborne divisions assigned to the Fifteenth Airborne Army. It has multiple academies and research institutes. Together with the PLA Naval Aviation Force, the PLAAF possessed 2,300 operational combat aircraft of varying degrees of capability in 2008. Their range is severely limited by lack of deck-aviation platforms, substandard aerialrefueling capabilities, and overseas bases. Long hampered by the inadequacy of China's domestic aviation industry, the PLAAF still relies on massive imports of Russian planes and their components, particularly aerial-refueling tankers and jet engines. Helicopters have been an area of particular weakness

## SECOND ARTILLERY FORCE

The PLA's surface-to-surface missile troops were established under the Central Military Commission's artillery troops in December 1957. Following China's successful detonation of a nuclear weapon in 1964, the PLA Second Artillery headquarters was established in 1966. The following year, it received China's artillery corps' missile troops and schools. Guided and directed by the Central Military Commission (which has had wartime release authority for all nuclear and strategic weapons since at least 1982), Second Artillery has operational control for all nuclear missiles and is responsible for most of China's conventional and nuclear ballistic missiles (although the PLAN may have operational control of ballistic missile submarines).

for the PLA. Most platforms in its disproportionately small fleet (roughly three hundred in the PLA and forty in the PLAN) are either imports or copies of foreign models.

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In 2008 Second Artillery had approximately 90,000 personnel and 100 to 400 nuclear weapons, divided among a headquarters, two command academies, one engineering

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design academy, four research institutes, and six corps-level launch bases that have multiple missile-launch brigades: Shenyang, Huangshan, Kunming, Luoyang, Huaihua, and Xining. China has positioned 675 to 715 mobile DF-11 (300-kilometer range) and 315 to 355 DF-15/CSS-6 (600kilometer range) SRBMs (short-range ballistic missiles) in coastal areas opposite Taiwan. At least five brigades are presumably commanded by the Huangshan base, two by PLA ground forces. China is also fielding a number of new strategic nuclear systems. An upgraded version of China's twenty DF-5/CSS-4 liquid-fueled ICBMs (intercontinental ballistic missiles) have a range of more than 13,000 kilometers and may be equipped with multiple independently targetable reentry vehicles. Based on the JL-1 SLBM (submarine-launched ballistic missile), China's sixty to eighty 2,500-kilometer-range DF-21s are solid-propellant and road mobile. China's 7,250-kilometer-range DF-31/CSS9 ICBM and its 11,200-kilometer-range-31A variant are also solidpropellant and road mobile (initially deployed c. 2007), making them extremely difficult to target, as would be any 8,000-kilometer-range JL-2 SLBMs (said to be a derivative of the DF-31) eventually based on Type 094 ballistic missile submarines at sea (Office of the Secretary of Defense 2008).

## HISTORY

Founded during the Nanchang Uprising on August 1, 1927, and throughout the Long March, the War of Resistance against Japan (1937–1945), and the War of Liberation (1945–1949), the Red Army gradually incorporated subordinate units until the PRC's establishment on October 1, 1949. While the term *People's Liberation Army* was used to describe individual units as early as 1945, only a Central Military

Commission order on November 1, 1948, made the term *PLA* broadly applicable to the Chinese Communist Party (CCP) armed forces. In 1949 the PLAN and PLAAF were

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# NEW FOURTH ARMY

The New Fourth Army was the smaller of two Communist armies that fought against Japan's aggression during the Anti-Japanese War (1937–1945) as part of the National Revolutionary Army led by Chiang Kai-shek (Jiang Jieshi), head of the Guomindang, or Nationalist Party, and military ruler of the Republic of China.

The New Fourth Army, twelve-thousand men strong, was organized at the time of the anti-Japanese second United Front of the Guomindang and the Chinese Communist Party. First established under nominal Nationalist command on December 25, 1937, in Hankou, the army was in fact controlled by the Communist Party leadership. Its original four divisions and one special-operations battalion, which assembled for action in Anhui Province in April 1938, were composed of survivors from the Communist guerrilla units that stayed behind in Jiangxi and Fujian provinces under the command of Xiang Ying (1895–1941) after the main Red Army forces had embarked on their historic Long March to the northwest in 1934–1935.

The New Fourth Army was led by Communist commander Ye Ting (1897–1946), with Xiang Ying as his deputy. The Guomindang War Ministry assigned it to conduct military operations in an area south of the Yangzi River near Shanghai. Much like the Eighth Route Army, the New Fourth Army operated in Japanese-occupied territory, employing the same tactics of large-scale guerrilla warfare that had proved so effective in southern China during the civil war with the Nationalists following the collapse of the first United Front in 1927.

Sporadic skirmishes between Nationalists and Communists erupted into full-scale fighting during the New

Fourth Army incident, when Nationalist troops ambushed and destroyed the New Fourth Army on January 6-7, 1941. Thousands of Communist soldiers, including the deputy commander Xiang Ying, were killed. About 4,000 survivors were captured and imprisoned, including the wounded army commander Ye Ting, while only about a thousand men escaped and joined the Eighth Route Army. Even though President Chiang had officially disbanded it, the New Fourth Army was reorganized by the Communists on January 20, 1941. Based at Jiangsu, the army remained operationally active until the end of the Anti-Japanese War under the leadership of the commander Chen Yi (1901-1976) and his deputy Liu Shaoqi (1898-1969). Amid bitter recriminations from both sides, the New Fourth Army incident ended all substantive cooperation between Communists and Nationalists, thus confirming the virtual collapse of their second United Front.

During the renewed civil war (1946–1949) between Nationalists and Communists, the New Fourth Army was incorporated into the new People's Liberation Army. Its heroic military exploits and temporary defeat at the hands of Guomindang troops have now acquired an iconic, almost mythical role in Chinese Communist historiography, especially as a symbol of Chiang Kai-shek's treachery.

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established. In practice, however, these services would be subordinated to the army through the end of the Cold War. A survey of PLA uses of force during the latter half of the twentieth century reveals primarily ground-force actions on China's land borders with some degree of air support, but also several naval efforts to assert sovereignty over disputed islands.

The War to Resist U.S. Aggression and Aid Korea (Korean War, 1950–1953) came at a terrible human cost and convinced Mao's generals that modernization and professionalization were essential. By 1958, however, Mao

In the first decades after Chiang Kai-shek (Jiang Jieshi) and the Nationalists retreated to Taiwan, many low-level skirmishes took place between Communist and Nationalist forces near the mainland's coastal islands. The most dramatic of these was part of the 1954 Yijiangshan campaign, the PLA's one truly "joint" campaign as of 2008. On October 25, 1949, thirty-thousand Third Field Army soldiers had attempted to take Jinmen via small boats across the 10-kilometer strait, but suffered heavy casualties and only seized a small beachhead, which they failed to reinforce, and withdrew. In spring 1954,

determined that "people's war" of attrition was the correct choice for China, and by 1965 officers seeking to emphasize professional training were actively persecuted. the PLAN began to shell Jinmen and Mazu, prompting U.S. naval and air force deployment to the region and support for the Nationalist garrisons. In September, the PLA amassed

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# RED ARMY

The Nanchang Uprising of August 1, 1927, was the Chinese Communist Party's (CCP) first independent military action and—even though a dismal failure— August 1 (*ba-yi*) is still celebrated annually as the birth of the People's Liberation Army (PLA). Survivors of the Nanchang Uprising, including Zhu De, He Long, Zhou Enlai, and Ye Jianying, eventually joined with Mao Zedong to form the Red Army and organize a peasant-based revolutionary movement.

By 1930, the rural Jiangxi Soviet was composed of about a dozen liberated areas, while the Red Army had grown to approximately 60,000 to 65,000 soldiers. Beginning in December 1930, Chiang Kai-shek (Jiang Jieshi) launched a series of five encirclement campaigns. In October 1933, the Fifth Encirclement campaign, with a combined force of 700,000 soldiers, successfully used a blockhouse strategy devised by Chiang's German military advisers (who had replaced the Soviet advisers expelled in 1927) to surround and blockade the Jiangxi Soviet.

The Communists retreated from South China on the Long March to Yan'an in China's northwest. Although the CCP later treated this as a heroic era, in reality, the Long March was a strategic disaster. For example, after the yearlong 6,000-mile Long March, only about 10,000 Red Army soldiers reached Yan'an in October 1935.

Subsequently, following Mao's adoption of guerrilla tactics, the Red Army played a key role in the Communists' rise to power. During the War of Resistance (1937–1945), the Communists cooperated with the Nationalists, and the Red Army was divided into the Eighth Route Army and the New Fourth Army. On August 9, 1945, the two armies were merged to form the PLA as Mao declared the anti-Japanese offensive.

Bruce Elleman

forces near the Dachen Archipelago's Yijiangshan Islands, engaged in drills, and conducted aerial reconnaissance. On November 1, the PLAAF and PLAN staged a seventy-eightday blockade of the islands. On January 18, 1955, with an amphibious landing supported by air and naval forces, the PLA captured the island. From February 2 to February 9, the Nationalist ships to resupply Nationalist-held offshore islands and the Soviet Union supplied SA-2 missiles to China. Following Sino-Soviet disagreement, the crisis ended inconclusively (although intermittent shelling would continue until Beijing and Washington normalized relations on January 1, 1979). The crisis highlighted the fact that PLA and PLAN limitations and U.S. support precluded Beijing from taking Taiwan and that Moscow would not provide Beijing with a nuclear umbrella. Before the crisis, Nationalist aircraft were able to overfly the mainland as far north as Tianjin; subsequent deployment of PLAAF aircraft opposite Taiwan limited Nationalist overflights to U.S.-sponsored U-2 reconnaissance flights. Five were shot down before the program ceased in 1967.

The McMahon Line is a product of the 1914 Simla Convention between Britain and Tibet. Though as late as 2008 it represented the effective boundary between India and China (and is accepted by the former), the PRC has always maintained that Tibet lacked the sovereignty to conclude treaties and has claimed 150,000 square kilometers of territory south of the line. Following a series of border disputes beginning in 1959, in a series of attacks in 1962 the PLA routed Indian forces before unilaterally declaring a cease-fire and withdrawing 20 kilometers behind the "line of actual control." Three years later, China conducted a noninvasive mobilization to assist ally Pakistan.

During the Vietnam War (1957–1975), China provided military assistance to Communist allies in Southeast Asia. The PLA made incursions into Burma (Myanmar) in 1960 and 1961. In the 1960s, the PLA assisted Laos by constructing roads and providing air defense. China supplied North Vietnam with large amounts of weaponry throughout the Vietnam War.

Despite major Chinese preparations for a conflict with the Soviet Union, which absorbed considerable resources and planning from the mid-1960s through the early 1980s (and impeded development of a rationally configured defense industrial base or significant efforts to assert sovereignty over territorial claims on China's maritime periphery), actual hostilities erupted only once, and on a minor scale, in the Zhenbao Island conflict of March 2, 1969, when fire was exchanged as Chinese troops approached the island in the middle of the Ussuri River (Beijing claimed it represented the boundary demarcation line based on the "thalweg principle"). Subsequent Russian attempts to retake the island failed, both sides desisted, and tensions eased several years later. The question of which side initiated the conflict remains disputed. Some scholars believe Mao ordered the conflict to demonstrate resolve and thereby deter Soviet invasion.

While supporting North Vietnamese forces during the Vietnam War, Beijing opposed Saigon (Ho Chi Minh City)

PLA seized four other islands.

In the 1958 Taiwan Strait crisis, mainland China fought seven air battles with Taiwan, while U.S. ships escorted

during the 1974 Xisha Islands defensive campaign. On January 11, the PRC Ministry of Foreign Affairs declared that China had incontestable sovereignty over the Xisha and their

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People's Liberation Army: Overview

# EIGHTH ROUTE ARMY

The Eighth Route Army was the larger of two Communist armies that fought against Japan's aggression and occupation during the Second Sino-Japanese War (1937– 1945). It formed part of the National Revolutionary Army led by Generalissimo Chiang Kai-shek (Jiang Jieshi, 1887– 1975), head of the ruling Nationalist Party (Guomindang) and the Republic of China.

On September 6, 1937, during the anti-Japanese second United Front alliance between the Guomindang and the Chinese Communist Party, the Eighth Route Army was created by combining three divisions of the Red Army, the Communist military arm, and placing them formally under Nationalist command. Comprising the 115th, 120th, and the 129th Divisions, the newly created army, 45,000-men strong, was led by legendary Red Army commander Zhu De (1886–1976) and his deputy Peng Dehuai (1898–1974). On September 25–26, 1937, the 115th Division, under the command of Lin Biao (1907– 1971), ambushed units of the Japanese Imperial Army at the Great Wall pass of Pingxingguan and won China's first major military victory in the Second Sino-Japanese War.

In 1938 the Eighth Route Army was reorganized into the Eighteenth Army Group, nominally under the command of Nationalist-aligned warlord Yan Xishan (1883–1960), the "model governor" of Shanxi Province. But the army group, which grew to some 600,000 troops by 1945, remained under Zhu De's direct control throughout the war and operated behind Japanese lines independently of the Nationalists, especially after the collapse of the second United Front in December 1940. As early as December 1939, Guomindang armies in southern Shanxi joined the Japanese in attacking the troops of the former Eighth Route Army that were waging large-scale guerrilla warfare in northern China. From August to December 1940, Zhu De and Peng Dehuai directed the successful Hundred Regiments campaign (which involved 115 regiments from the 115th, 120th, and the 129th Divisions), launching a series of conventional military attacks against Japanese-held cities and railway links in central China.

American observers visiting Communist-held Yan'an during the Second Sino-Japanese War reported that the highly mobile and self-sustaining Eighth Route Army was the best-organized and best-led fighting force in the world for its size and purpose, skillfully using rural guerrilla operations to defeat an enemy that was many times superior in numbers and heavy weaponry. During the renewed civil war between the Nationalists and Communists (1946–1949), all units of the former Eighth Route Army were incorporated into the new People's Liberation Army. The famous military exploits of the Eighth Route Army later acquired an iconic, almost mythical role in Chinese Communist historiography.

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Rossen Vassilev

surrounding waters. Over several days, a PLAN force of eleven vessels and 600 assault troops attacked South Vietnamese ships after they reportedly resisted PRC patrol boats and fishermen. Within two days, this largest PLA amphibious operation to date gained Chinese control of the islands, reportedly at the cost of 300 South Vietnamese casualties. In 1978 the PLAN confronted Japanese forces in the area surrounding the disputed Senkaku/Diaoyu Islands. simultaneously prepared to deter an attack by the Soviet Union. Encountering heavy resistance when its forces crossed the border, Beijing stated that the PLA would not proceed farther than 50 kilometers into Vietnam. The PLAAF did not engage in air combat. After sustaining what it claimed were 20,000 casualties, which Vietnam claimed were 42,000, the PLA withdrew systematically. Severe problems with coordination, command, control, and logistics demonstrated how

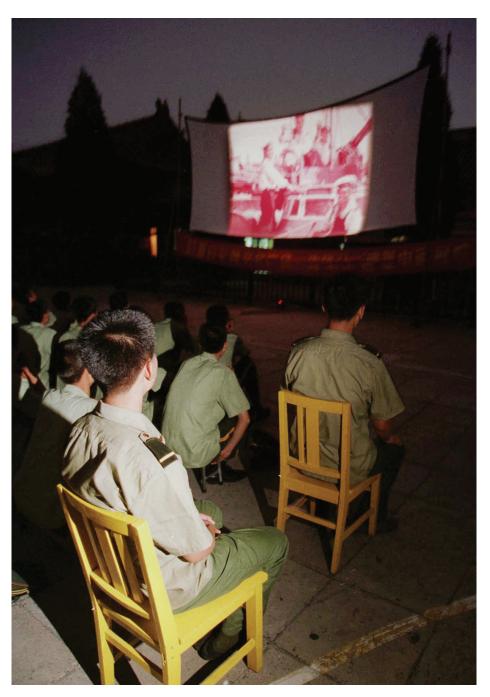
China launched a "self-defensive counterattack against Vietnam" from February 17 to March 17, 1979. While moving thirty to forty divisions to the Vietnamese border, China

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unprepared for combat the PLA had become.

In March 1988, the PLAN sank three Vietnamese supply vessels and seized several reefs in the disputed Nansha

## People's Liberation Army: Overview



**Chinese soldiers watching an outdoor military movie, July 26, 1997.** Protecting the border of China for over seventy years, the People's Liberation Army continues to be influenced by traditional Confucian values of self reliance that have been practiced by military leaders throughout the history of China. AP IMAGES

Islands. In 1995 the PLAN seized Mischief Reef in the Nansha Islands, also claimed by the Philippines.

The PLA was directly involved in politics through the

emerged when, despite protests from retired senior generals, Deng Xiaoping ordered the PLA to crack down on popular demonstrations in Beijing on June 4, 1989, after police and PAP units failed to disperse protesters, many of whom were killed. Reportedly, some commanders and units refused to participate in the crackdown. The PLA

PRC's founding in 1949, and became reinvolved during the Cultural Revolution, but since then has minimized its political activity. A challenge for civil-military relations

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had also suppressed an uprising in Xizang earlier that year. For the next few years after Tiananmen, many PLA units were subject to intensive political indoctrination.

During the 1995–1996 Taiwan Strait crisis, the PLA fired ten DF-15 SRBMs to the north and south of (not over) Taiwan (or in the strait) as part of large-scale military exercises and accompanying political rhetoric to discourage independence moves by Taiwan president Lee Teng-hui (Li Denghui) before and during his election.

## MAJOR LEADERS

In its initial decades, the Red Army had considerable leadership continuity, as commanders of the campaigns from the 1930s to the 1950s largely rose through the ranks together in the same military regions and forged a variety of reciprocal bonds. Schooled on the battleground of "people's war," these first-generation commanders had little naval or air experience. They also played a major role in affairs of state: Mao and Deng became national leaders; Zhou Enlai became premier; and Chen Yi became foreign minister.

Paramount leaders have always had disproportionate influence on the PLA because it is a party army. Mao Zedong is the most prominent example of the interrelation between PRC political and military leadership. He led the Chinese Communist Party (CCP) to victory in the anti-Japanese and civil wars, and was China's paramount leader from 1949 to 1976. During that time, he commanded the PLA as head of the Central Military Commission and served as China's foremost military strategist. In developing PLA tactics, Mao drew on both traditions of peasant insurgency and guerrilla warfare experience. Deng Xiaoping served in a variety of military leadership roles during the civil war. In 1975 he was named CCP vice chairman, Central Military Commission vice chairman, and PLA General Staff Department head. From 1978 until his last public appearance in 1994, he was China's preeminent leader. In 1979 he ordered China's self-defensive counterattack against Vietnam, and in 1989 he ordered the PLA Tiananmen crackdown. Deng stepped down as CCP Central Military Commission chairman in 1989 and as State Central Military Commission chairman in 1990. Jiang Zemin increased PLA budgets and directed significant PLA modernization. Hu Jintao, like his predecessors, chairs the Central Military Commission, in addition to serving as general secretary of the CCP and president of the PRC.

In 1955 the PLA's postwar military leadership was established. Ten leading officers were named marshals: Zhu De, Peng Dehuai, Lin Biao, Liu Bocheng, He Long, Chen Yi, Luo Ronghuan, Xu Xiangqian, Nie Rongzhen, and Ye Jianying. Ten were named senior generals: Su Yu, Xu Haidong, Huang Kecheng, Chen Geng, Tan Zheng, Xiao Jingguang, Zhang Yunyi, Luo Ruiqing, Wang Shusheng, and Xu Guangda. Fifty-seven were named generals, including Chen Zaidao, Han Xianchu, Hong Xuezhi, Li Kenong,

## People's Liberation Army: Overview

Song Renqiong, Ulanhu, Wang Zhen, Xie Fuzhi, Yang Dezhi, and Zhang Aiping. One hundred and seventy-seven were named lieutenant generals.

Like other governmental systems, the PLA has vertical and horizontal lines of authority. The PLA has long had a specific institutional culture (focused on taking orders based on hierarchy) and a significant degree of autonomy. At various times, such horizontal factors as localism, provincialism, and factionalism have undermined the vertical system. As the PLA becomes more like other large Chinese government bureaucracies, policy processes are becoming more complex and negotiated.

**SEE ALSO** Army and Politics; Central State Organs since 1949: Central Military Commission; Lin Biao; Military Culture and Tradition; Peng Dehuai; Zhu De.

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The views expressed in this entry are those of the author alone and do not represent the official policies or estimates of the U.S. Navy or any other element of the U.S. government.

# COMMAND STRUCTURE OF THE ARMED SERVICES

Like all other major parts of government, the People's Liberation Army (PLA) has parallel Communist Party– and statebureaucratic structures. Every headquarters of the PLA has a party committee (*dangwei*) and a party standing committee (*dangwei changwei*). Political commissars (usually the committee secretary) and military commanders (usually the deputy secretary) make decisions using a party-committee system that brings them and their deputies into a collective decisionmaking process. Staff departments (e.g., command, political, logistics, armaments) support their decisions by providing information and analysis to relevant party committees and then monitor and guide implementation at lower levels.

On the party side, the Central Military Commission (Zhongyang Junshi Weiyuanhui), established in February 1930 as part of a gradual, negotiated process, makes decisions on operational policy (zuozhan fang'an) for the PLA as its party committee and determines national military strategy, as China's national command authority. It currently has eleven members: Chairman Hu Jintao, China's president; two vice chairs; a defense minister; four general department heads, and the commanders of the PLA Navy, Air Force, and Second Artillery. The general office (bangongting) of the Central Military Commission (CMC) coordinates the general departments, services, and premier professional-military-education institutions (the National Defense University and the Academy of Military Science) to realize national military strategy. Four general departments, led by commission members, are responsible for operational command (zuozhan zhihui), and assist in the promulgation and implementation of CMC policy (e.g., by

Organization	First level	Second level*	Third level**
General departments ( <i>zongbu</i> )	4 departments (bu)	Department ( <i>bu</i> ), general office ( <i>bangongting</i> ), bureau ( <i>ju</i> )	Bureau ( <i>ju</i> )
Service headquarters ( <i>junzhong</i> )	4 departments (bu)	Department ( <i>bu</i> ), office ( <i>bangongshi</i> ), bureau ( <i>ju</i> )	Division ( <i>chu</i>
Military-region headquarters ( <i>junqu</i> ) Military region of the Air Force/fleet headquarters ( <i>junqu</i> Kongjun/ Jiandui)	4 departments ( <i>bu</i> ) 4 departments ( <i>bu</i> )	Department (bu), office (bangongshi) Office (bangongshi), division (chu)	Division ( <i>chu</i> ) Office ( <i>ke</i> )
Army/corps (jun)	4 departments (bu)	Division ( <i>chu</i> )	Office (ke)
Base (jidi)	4 departments (bu)	Division ( <i>chu</i> )	Office (ke)
Division ( <i>shi</i> )	4 departments ( <i>bu</i> ) 4 departments ( <i>bu</i> )	Office ( <i>ke</i> )	
Brigade ( <i>lü</i> ) Regiment ( <i>tuan</i> )	Headquarters	Office ( <i>ke</i> ) Branch ( <i>qu</i> )	
negiment ( <i>tuan)</i>	department ( <i>bu</i> ); political, logistics, and armament/ maintenance divisions ( <i>chu</i> )	Branch (gu)	
Battalion ( <i>ying</i> ), group ( <i>dadui</i> )	N/A		
Company ( <i>lian</i> ), squadron ( <i>zhongdui</i> )	N/A		

\*\*Third level organizations are in the process of being consolidated and reduced, particularly below the division level

Table 1

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Officer grades and ranks o	of the People's Liberati					
Grade ( <i>zhiwu dengji</i> )	Military rank ( <i>junxian</i> )	Service limit age	Army	Navy	Air Force	2nd Artillery
<ol> <li>Central Military Commission chairman (Junwei <i>zhuxi</i>), vice chairman (<i>fuzhuxi</i>)</li> </ol>	Chairman: none; vice chairman: general					
2. Central Military Commission member (Junwei <i>weiyuan</i> )	General		General departments			
3. Military-region leader (daqu zhengzhi)	General, lieutenant general	65	Military region/general department deputy leader	Headquarters	Headquarters	Headquarters
<ol> <li>Military region deputy leader (daqu fuzhi)</li> </ol>	Lieutenant general, major general	63		Fleet/naval aviation	Military region of the Air Force	
5. Army leader ( <i>zhengjun</i> )	Major general, lieutenant general	55	Army ( <i>jituan jun</i> ), military district	Base, fleet aviation	Airborne army	Base
6. Army deputy leader ( <i>fujun</i> )	Major general, senior colonel	55	2			
7. Division leader ( <i>zhengshi</i> )	Senior colonel, major general	50	Division	Garrison ( <i>zhidui</i> ), flotilla ( <i>jiandui</i> )	Division command post	
8. Division deputy leader ( <i>fushi</i> ), brigade leader ( <i>zhenalü</i> )	Colonel, senior colonel	50	Brigade	. ,	Brigade	Brigade
9. Regiment leader ( <i>zhengtuan</i> ), brigade deputy leader ( <i>fulü</i> )	Colonel, lieutenant colonel	45	Regiment	Group ( <i>jianting dadui</i> )	Regiment, brigade deputy leader	Brigade deputy leader
10. Regiment deputy leader (futuan)	Lieutenant colonel, colonel	45		,		
11. Battalion leader ( <i>zhengying</i> )	Major, lieutenant colonel	40	Battalion	Squadron (jianting zhongdui)	Battalion, group ( <i>dadui</i> )	Battalion
<ol> <li>Battalion deputy leader (<i>fuying</i>)</li> </ol>	Captain, major	40			, , , , , , , , , , , , , , , , , , ,	
13. Company leader zhenglian)	Captain, 1st lieutenant	35	Company		Company, squadron ( <i>zhongdui</i> )	Company
14. Company deputy leader (fulian)	1st lieutenant, captain	35			,	
15. Platoon leader ( <i>zhengpai</i> )	2nd or 1st lieutenant	30	Platoon		Platoon, flight ( <i>fendui</i> )	Platoon

People's Liberation Army: Command Structure of the Armed Services

Table 2

helping line officers make decisions): the General Staff Department (strategy and operations); the General Political Department (in charge of personnel, party indoctrination, internal security, and psychological operations since 1931, save for 1937–1946); the General Logistics Department (finance, supply, military-matériel industries, construction, and medical); and the General Armaments Department (in charge of weapons development, production, and acquisition since 1998). The General Staff Department's Second and Third Departments, as well as the General Political Department's Liaison Department, are responsible for intelligence. This bureaucratic pattern is replicated in the military regions, where communications-intercept stations are based (see Table 1).

The fact that the PLA remains a party army is revealed by its small, relatively noninfluential state-side organizations that are counterparts to party organizations. The State Council oversees the Ministry of National Defense (whose istry of National Defense was created specifically to interface with foreign counterparts and lacks independent authority. Party pronouncements stipulate that the PLA will remain a party army for the foreseeable future.

This system has the benefit of maintaining political consensus and avoiding rash decisions, but in comparison with Western military systems with complete civilian leadership and a single chain of command, it suffers from two major challenges aggravated by the requirements of modern warfare. First, it is sometimes difficult to divide responsibilities clearly under the unified party-committee leadership. Second, it may be difficult to decide which decisions are sufficiently important to forward to the party committee. This might slow the deployment of troops into combat situations or limit their ability to react quickly to changing conditions once there.

minister is a senior member of the CMC, as provided for by China's 1982 constitution) and the state CMC (which merely approves decisions by the party CMC). The Min-

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GRADES AND RANKS

The Officer Grade and Rank System (Ganbu Dengji Zhidu) of the PLA has evolved fitfully. In the early years of the PLA,

#### People's Liberation Army: Military Doctrine

Enlisted grades and ranks of the People's Liberation Army				
Time in service	Service period	Grade ( <i>sandeng liuji</i> )	Rank ( <i>junxian</i> )	
1st year	Conscript (2 years)	Conscript ( <i>shibing</i> )	Private 2nd class ( <i>liebing</i> )	
2nd year			Private 1st class (shangdengbing)	
2–4 years	1st period (3 years)	1st grade, basic noncommissioned officer (chuji shiguan)	Sergeant 1st grade (viji shiguan)	
5–7 years	2nd period (3 years)	2nd grade, basic noncommissioned officer (erji shiguan)	Sergeant 2nd grade (erji shiguan)	
8-11 years	3rd period (4 years)	3rd grade, intermediate noncommissioned officer (zhongji shiguan)	Sergeant 3rd grade (sanji shiguan	
12–15 years	4th period (4 years)	4th grade, intermediate noncommissioned officer (zhongji shiguan)	Sergeant 4th grade (siji shiguan)	
16–20 years	5th period (5 years)	5th grade, advanced noncommissioned officer ( <i>gaoji shiguan</i> )	Sergeant 5th grade (wuji shiguan)	
21–30 years	6th period (9 years)	6th grade, advanced noncommissioned officer (gaoji shiguan)	Sergeant 6th grade (liuji shiguan)	

Table 3

there was tension between Mao Zedong, who championed an egalitarian "red" peasant army, and Marshals Zhu De and Peng Dehuai, who advocated a more professional "expert" Western-style military hierarchy. Soviet-style ranks were established in 1955, when ten officers were promoted to marshal and ten to senior general. The call to be red was taken to extremes during the decade of the Cultural Revolution (1966–1976), when many professional-military-education schools were closed, instructors were harassed and in many cases killed, and political study supplanted operationally useful training. Ranks were abolished in 1965 and not reinstated until October 1, 1988, following poor performance during the 1979 "self-defensive counterattack" against Vietnam. The rank of marshal was eliminated. Seventeen officers were promoted to full general, and many officers persecuted during the Cultural Revolution were rehabilitated. By 1993 most of these generals had retired, and Jiang Zemin promoted twenty-five officers to full general both to further standardize and professionalize the officer corps and to consolidate his civilian authority. Tables 2 and 3 outline the PLA's grades (which are more important) and ranks for officers and the enlisted.

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## MILITARY DOCTRINE

Since the Chinese Communist Party (CCP) developed its own military forces in the late 1920s, top Communist leaders have, at least until the 1990s, seen the definition of basic military doctrine as a core role, primarily in their capacity as chair of the Military Affairs Commission of the CCP. Certainly Mao Zedong and, to a lesser extent, Deng Xiaoping, played the leading role in the codification of People's Liberation Army (PLA) military doctrine. Since the 1990s, military professionals have increasingly defined doctrine, with the concurrence of the chairman of the Military Affairs Commission (often also the general secretary of the CCP). The core national interests of China (as defined by the CCP) are to maintain the CCP's leadership position in Chinese society, to defend China's territorial integrity (including creating the ability to bring Taiwan under Chinese control), and increasingly to defend and protect Chinese interests internationally. China's defense doctrine takes these core interests as the starting point to develop systematic ideas governing the role of the use of force and the conditions under which force is used, and to guide the acquisition of capabilities (weapon systems) that make it possible for the successful implementation of doctrine.

The U.S. Department of Defense (DOD) defines *doctrine* as "fundamental principles by which the military forces or elements thereof guide their actions in support of national objectives. It is authoritative but requires judgment in application" (DOD 2001, p. 169). Whatever the U.S. definition, China's definition of doctrine is sufficiently unclear that leading Western experts disagree on what it is. Moreover, while China appears to have a formal written military doctrine, it is not publicly revealed. While there has been some movement toward improved transparency, available public statements are at a high level of generality. These vague statements are often combined with sanitized intelligence reports released by national governments, particularly

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#### People's Liberation Army: Military Enterprises and Industry since 1949

units were deployed far away from the border with the Soviet Union, even as the danger of war became acute in 1969.

Since 2000, the PLA has been preparing to fight "local wars under conditions of informationization." Increasingly, China's capabilities and presumed or inferred doctrine are primarily oriented toward preventing Taiwan from declaring independence, and should that fail, using force to bring about the submission of Taiwan to Beijing's control. This means that China is preparing capabilities and doctrines to challenge U.S. power, should the United States come to the assistance of Taiwan. But Taiwan scenarios are just the beginning of the PLA's rethinking of doctrine and its building of new capabilities in coming years. China's rapid economic growth has made it increasingly dependent on resource flows from around the world, especially oil from the Persian Gulf. The United States (and, to an extent, India) have the capability to interdict oil bound for China, which would fundamentally threaten the Chinese economy, China's power, and the position of the CCP. Currently, China has limited ability to project power much farther than about 150 miles beyond its land borders. But concerns about economic security will increasingly drive it to develop more robust capabilities (if only to protect its vital supply lines), and this in turn will necessitate the creation of new doctrine for the PLA.

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# MILITARY ENTERPRISES AND INDUSTRY SINCE 1949

The economic activity of the People's Liberation Army (PLA) can be divided into four eras, as Thomas Bickford (1994) notes. From 1927 to 1949, the PLA's economic activity supported the Chinese Communist Party (CCP) politically, sustained base areas, and provided military logistical support. From 1949 to 1978, it supported Mao Zedong's goals of rendering China self-sufficient through labor-intensive light industrialization, agricultural collectivization, and military production. From 1978 to 1998, the PLA's economic activity helped fund the PLA itself amid declining defense budgets—at the expense of corruption and diversion. Since 1998, PLA commercialism has been severely restricted, professionalism has increased, and the PLA's overall role in China's economy has declined to its lowest level ever.

## CIVIL WAR

The CCP established its first "bases," the Jiangxi Soviet, in a weakly controlled interprovincial border region. A rapidly expanding and diversifying system of farming and production of munitions as well as other necessities supplied the PLA and minimized its material dependence on local peasants, whose loyalty the CCP was trying to court (e.g., by helping peasants harvest crops). After the CCP established the Yan'an Base Area in 1937, small PLA factories (many captured, some of the equipment hauled on the Long March) provided a range of goods, while soldiers (e.g., Wang Zhen's 359th Brigade) cultivated wasteland. By the time of the founding of the People's Republic of China (PRC) in 1949, military enterprises had become firmly entrenched as the CCP's "economic vanguard."

## MAO ERA

While Mao approved the establishment of a civiliancontrolled armaments industry, he preserved and nurtured PLA production as an essential component of his ideology, and on December 5, 1949, he directed the PLA to engage in major production starting in spring 1950. The PLA played a major role in China's economy and infrastructure development, with an initial 340,000 troops dedicated full-time to agricultural construction divisions, forestry

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construction divisions, aquaculture, animal husbandry, and mines. In addition, three principal organizations were formed to conduct economic construction activities.

The Railway Construction Corps can be traced to the CCP's Fourth Field Army in the Chinese civil war. First commanded by Lü Zhengcao, it was responsible for building and maintaining strategic rail links. In this capacity, it played a major logistical support role in the Korean War (1950–1953), the 1958 Taiwan crisis, the Vietnam War (1957–1975), and Mao's effort to disperse roughly half of all armaments production among a "third line" network in China's vast interior in the 1960s and 1970s.

The Xinjiang Production Construction Corps (XPCC) was founded by former PLA corps commander, commissar, and first party secretary Wang Zhen under Mao's orders on October 9, 1954. This was part of a larger process of emulating China's Han-era "agricultural garrisons" and Qing-era "military colonies" in establishing "construction corps" to settle, render agriculturally self-sufficient, and develop economically remote regions (e.g., Heilongjiang, Inner Mongolia, and Xinjiang) while engaging in border defense and preparing to resist potential invaders. The XPCC's initial force of 175,000 military personnel, commanded by Tao Zhiyue, was drawn from the First Field Army's Second and Sixth Corps, former Guomindang soldiers, and former military forces of the interwar East Turkestan Republic (Ili National Army), and was subsequently augmented with young civilians. By 1956, the XPCC's 300,000 troops were under the control of the new State Farms and Land Reclamation Ministry. In the 1962 Sino-Indian War, the XPCC supported frontline forces and furnished reserves. Following the 1962 Yining riots, in which thousands of Kazakhs and Uygurs fled to the Soviet Union, XPCC's force rose to 1.48 million. Following Xinjiang leader Wang Enmao's dismissal in 1968 on charges for having used the XPCC as his own regional army, the corps assumed a greater economic role and was stripped of its military designation and absorbed by Xinjiang's provincial government in 1975. Deng Xiaoping restored the XPCC's military role in 1981 amid fears of economic stagnation, Soviet aggression, Islamic fundamentalism, and ethnic separatism.

The Capital Construction Corps was established under the State Council in 1965 by consolidating construction units from various civilian ministries (e.g., transportation). It was responsible for constructing roads (e.g., into Tibet) and hydroelectric facilities, managing forests and gold mines, and engaging in disaster relief. It retained some preexisting responsibilities of subordinate units, such as construction of the Beijing subway (and probably the associated tunnels for use by the military and civilian leadership). The Capital Construction Corps In addition to these major organizations, the PLA also ran a variety of small-scale enterprises. The General Logistics Department controlled most of the largest PLA enterprises, but the General Staff and General Political departments each had their share, as did nearly every PLA organization down to the regiment level. The PLA, the People's Liberation Army Navy (PLAN), and the People's Liberation Army Air Force (PLAAF) ran their own vehicle, ship, and airplane repair factories. The General Logistics Department ran factories to produce military uniforms (e.g., Beijing's 3501 Factory); warehouses to store weapons, food, and uniforms; and one "all-Army" farm (in Heilongjiang). Smaller farms were run by various organizational levels.

What the PLA has never run are the large state-owned military industrial enterprises responsible for armaments production. These have always been civilian-controlled, subordinate to China's State Council. PLA representatives, who report to either the General Armaments Department or service headquarters, are seconded to these enterprises in Military Representative Offices (factories) and Military Representative Bureaus (industrial cities) to serve as liaisons and ensure quality control.

Beyond these core organizational responsibilities, PLA involvement in agriculture, hydrological construction, and other production rose sharply during Mao's political campaigns (e.g., the Great Leap Forward and the Cultural Revolution [1966–1969]), and fell at other times. Even before Mao's death in 1976, the PLA had already begun to reduce its sideline production because of pressing concerns regarding the Soviet Union.

#### DENG ERA

Deng Xiaoping's post-1978 reforms brought needed technology transfer, foreign direct investment, and export markets. During the Sixth Five-Year Plan (1980-1985), defense was prioritized as the "fourth modernization," but personnel were reduced and armaments spending declined in relative terms (from 17.5% to 10.4% of the national budget) so that resources could be focused on developing the civilian economy. As part of a major restructuring and personnel reduction, first formally discussed by the Central Military Commission in 1981 and organized by a General Logistics Department Leading Small Group established in 1982, several large organizations with largely nonmilitary, commercial functions were at least partially removed from PLA ground-force command. This move was supported by the PLA itself, whose leadership viewed the sprawling nonmartial responsibilities as impediments to professionalization.

From 1982 to 1983, the three principal economic construction organizations were transferred to civilian authority.

even had a subordinate unit, jointly managed by the Second Ministry of Machine Building, responsible for uranium extraction.

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In September 1982, the Railway Construction Corps was directly transferred to the Railway Ministry. The Capital Construction Corps, and many of its previous responsibilities,

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were transferred to ministries and local governments in 1983. Some of its forces (e.g., those involved in gold-mine, forestry, transportation, and hydrological work) were transferred to the People's Armed Police, which was established in April 1983. The XPCC was moved to the joint jurisdiction of the PRC central government and the Xinjiang Uygur Autonomous Region; the Wulumuqi (Ürümqi) Military Region assumed the military aspects of its duties in 1982 (after 1985, this became the Xinjiang [provincial] Military Organization, the XPCC currently employs reservists and roughly 100,000 militia and cooperates closely with People's Armed Police forces (e.g., in border defense) in addition to playing a policing function and running prisons and labor camps.

By 1983, Deng decided to eliminate one million military billets. After this "strategic transition," the PLA became involved in commercial activities. To compensate the PLA for budgetary reductions, Deng gradually opened the door for PLA development of a wide range of commercial enterprises and civilian light-industrial production. This unprecedented allowance for utilitarian profit-oriented commerce was first raised at a Central Military Commission meeting on October 25, 1984, following arguments in favor by Deng and Yang Shangkun. On January 23, 1985, China's State Council, Central Military Commission, and General Logistics Department established China Xinxing Corporation to oversee the military-commercial complex. In February 1985, the State Council and Central Military Commission ratified related regulations that envisioned long-term, uneven development of PLA commercial activities but prohibited the use of active-duty troops or their funds and equipment for commerce. After becoming first vice chair of the Central Military Commission in 1987, Zhao Ziyang furthered the commercialization process.

At the peak, as many as several million (mostly demobilized soldiers, PLA dependents, and unrelated civilians) worked for a multibillion dollar "PLA Inc." of nearly 20,000 enterprises. Weapons exports were also encouraged, the most prominent purveyor being China Polytechnologies (Baoli), established by the General Staff Department in 1984 to export surplus military equipment (e.g., rifles) from warehouses controlled by the department—often in competition with such (non-PLA) armaments industry import-export companies as China North Industries Corporation (NORINCO). Personal living standards (particularly for senior PLA officials in coastal regions) and profits rose rapidly, but only about 1 percent of revenue was devoted to weapons acquisition.

Significant corruption, ideological decay, and diversion from military preparation, as well as illegal activities (e.g., inaccurate accounting, prostitution, counterfeiting and illicit use of PLA license plates, and smuggling), ensued. Despite repeated inspections, this high volume of PLA business activity (some by princelings, much using subsidized inputs and prioritized transportation access, preferentially taxed, exempt from many fees and forms of oversight, and often enjoying monopolies) presented unfair competition, thwarted local revenue collection, often enjoyed immunity from prosecution, and hampered Premier Zhu Rongji's efforts to control prices and inflation in the mid-1990s. New regulations (particularly during 1993–1995 and 1996 rectifications) transferred key PLA assets into holding companies.

#### JIANG ERA AND BEYOND

At an enlarged Central Military Commission session on July 22, 1998, Jiang Zemin ordered the PLA to divest itself from a majority of its civilian businesses (over 6,000) in conjunction with the downsizing of 500,000 personnel. The sensitive decision had already been made in May 1997, buttressed by a PLA leadership that favored professionalism, was tired of corruption investigations, and had been promised substantial compensation. The PLA managed to retain control of its guesthouses, some military hospitals (which earn revenue by serving civilian patients), some strategic telecommunications companies, and considerable real estate—the last under the operation of management companies, which return revenue to PLA units. Some agricultural sideline production and factories employing military dependents were retained, particularly in remote areas.

To facilitate foreign commercial relations, even XPCC units have been restructured along corporate lines, adopted a variety of civilian names (e.g., Xinjiang State Farm Organization), and reduced the use of military grades and terminology. Now tasked with both economic development and the prevention of separatism, the XPCC remains Xinjiang's largest single employer and landowner, with 175 farms, 4,390 large and small enterprises, and one-third each of the province's Han and arable land under its jurisdiction. In this sense, it is China's last "Maoist" organization, combining paramilitary and diverse civil economic roles.

In a two-phase process, most other PLA enterprises, some burdened with major welfare costs and debts, were transferred to local and provincial governments. Rather than retaining their pre-1985 responsibilities, PLA organizations have since outsourced the vast majority of nonessential logistics. This ameliorates reduced manpower, increases efficiency and cost control (particularly given inflation), and may even stimulate development of a service economy. Procurement (for example, food services) has been centralized and automated for some PLA units. General Logistics Department warehouses that were not already downsized may have outsourced nonessentials (e.g., food, uniforms) to civilians, while retaining munitions and weaponry still used by the PLA.

Reforms have been largely successful, thanks in part to

rapid economic growth. This has allowed for substantial annual official defense budget increases (averaging 15% between 1990 and 2005). Corresponding improvements

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in salaries and living conditions have left the PLA increasingly satisfied to "eat imperial grain."

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# PERSONALITY CULTS

During the decade of the Great Proletarian Cultural Revolution (1966–1976), Mao Zedong, his writings, and the quotations that were based on them became the object of the ultimate form of leader worship. As the embodiment of the Chinese Communist Party (CCP), Mao's countenance beamed down from huge billboards along the streets and avenues in China's urban areas. Photographs showing his face were placed in the fields. The people wore Mao badges in varying sizes pinned to their chests. His quotations were often compared to a magical or supernatural weapon, a "spiritual atom bomb," or even a "beacon light." His words graced every imaginable surface. Seen as the embodiment of change, Mao became a source of inspiration for restive youths in the West and a beacon for revolutionary movements in Africa, Latin America, and Asia.

## ROOTS OF THE MAO CULT

The personality cult around Mao did not begin with the Cultural Revolution. The use of his writings as a repository of ideological truth began to evolve after he attained power over the party in Zunyi in 1935. In the Yan'an period (1936–1947), Mao had the time and opportunity to study and adapt the writings of Marxism-Leninism and to develop his own brand of sinicized Marxism. At the Seventh Party Congress in April 1945, the correctness of Mao's "Thought," principles, and political line were

Personality Cults

affirmed and his position became unassailable: Mao and the party became one. From then on, the propagation of the cult of the leader, against which he himself raised ambiguous warnings at the time, started in earnest.

# THE MAO CULT DURING THE FIRST DECADES OF THE PRC

In the first decade of the People's Republic of China (PRC), Mao became omnipresent in writings and portraits, but by the early 1960s, he was forced into the background as a result of the policy failures of the Great Leap Forward campaign. He plotted his return to prevent the nation from sliding in a direction he felt was a betrayal of his revolution, and turned to the People's Liberation Army to support his bid for power. The army was turned into "a great school of Mao Tse-tung Thought" after it published the Quotations from Chairman Mao (the "Little Red Book") in 1961 for study purposes. The goal was to make politics (i.e., Mao Zedong Thought) "take command" again. The intensity with which Mao's image and ideas were pushed in the mid-1960s, first by the army and later by secondary-school pupils and students supporting his comeback, was unparalleled. This time around, it all took place with Mao's explicit consent.

Mao's official portrait, bust, or other type of statue became regular presences in every home during the Cultural Revolution. Not having Mao on display indicated an unwillingness to take part in the revolution, or even a counterrevolutionary outlook, and refuted the central role Mao played in politics and in the lives of the people. The portrait often occupied the central place on the family altar, or the spot where that altar had been located before it had been demolished by Red Guards. A number of rituals were centered around the image, such as the daily practice of "asking for instructions in the morning, thanking Mao for his kindness at noon, and reporting back at night." This involved bowing three times, the singing of the national anthem, and reading passages from the Little Red Book, and would end with wishing Mao "ten thousand years" (i.e., eternal life).

Mao also invaded the private space of the people. His portrait was carried close to everyone's heart, either in the form of the photograph of Mao that was included in the Little Red Book that everybody carried in his or her left breast-pocket, or in the form of the Mao badges that many wore and collected. In the early 1970s, the extreme and more religious aspects of the cult were dismantled, but the adulation of Mao remained, and a new crime arose—"vicious attacks on the Great Leader" (*e du gongji weida lingxiu*).

In the late 1960s, even young people in the West who

rebelled against the existing political and social order projected their hopes onto Mao. Waving images of Mao and translated copies of the Little Red Book, they copied events

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